

CERTIFIED RECORD

OF

PROCEEDINGS RELATING TO

FRASER VALLEY METROPOLITAN RECREATION DISTRICT

GRAND COUNTY, COLORADO

AND THE BUDGET HEARING

FOR FISCAL YEAR

2020

STATE OF COLORADO)
)
COUNTY OF GRAND) ss.
)
FRASER VALLEY METROPOLITAN)
RECREATION DISTRICT	Ś

The Board of Directors of the Fraser Valley Metropolitan Recreation District, Grand County, Colorado, held a meeting at Grand Park Community Recreation Center, Fraser, Colorado, on December 10, 2019.

The following members of the Board of Directors were present:

Roger Hedlund

David McKnight

Rainie Murdoch

Kelley Glancey

Al White

Motion to adopt resolution 12.10.19.01

RESOLUTION 12.10.19.01

A RESOLUTION SUMMARIZING REVENUES AND EXPENDITURES FOR EACH FUND, ADOPTING A BUDGET, LEVYING GENERAL PROPERTY TAXES FOR THE YEAR 2020 TO HELP DEFRAY THE COSTS OF GOVERNMENT, AND APPROPRIATING SUMS OF MONEY TO THE GENERAL FUND IN THE AMOUNTS AND FOR THE PURPOSES SET FORTH HEREIN FOR THE FRASER VALLEY METROPOLITAN RECREATION DISTRICT, GRAND COUNTY, COLORADO, FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY, 2020, AND ENDING ON THE LAST DAY OF DECEMBER, 2020.

WHEREAS, the Board of Directors of the Fraser Valley Metropolitan Recreation District ("District") has authorized Ann McConnell, Business Manager, to timely prepare and submit a proposed budget to said governing body; and

WHEREAS, on October 22, 2019, following publication of notice, the proposed budget was submitted to the Board of Directors of the District for its consideration; and

WHEREAS, public hearings on the proposed budget were held on October 22, 2019, November 19, 2019, and December 10, 2019, and interested electors were given the opportunity to file or register any objections to said proposed budget; and

WHEREAS, whatever increases may have been made in the expenditures, like increases were added to the revenues or planned to be expended from reserves/fund balances so that the budget remains in balance, as required by law,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE FRASER VALLEY METROPOLITAN RECREATION DISTRICT OF GRAND COUNTY, COLORADO:

- Section 1. <u>2020 Budget Revenues</u>. That the estimated revenues for each fund as more specifically set out in the budget attached hereto are accepted and approved.
- Section 2. <u>2020 Budget Expenditures</u>. That the estimated expenditures for each fund as more specifically set out in the budget attached hereto are accepted and approved.
- Section 3. Adoption of Budget for 2020. That the budget as submitted, and attached hereto and incorporated herein by this reference, and if amended, then as amended, is hereby approved and adopted by the Board of Directors as the true and accurate budget of the Fraser Valley Metropolitan Recreation District for calendar year 2020.
- Section 4. <u>2020 Levy of Property Taxes</u>. That the amount of money necessary to balance the budget for general operating purposes, including bond indebtedness, from property tax revenue for 2020 is \$2164,292 at the 2019 valuation for assessment for the Fraser Valley Metropolitan Recreation District, as certified by the Grand County Assessor, is \$375,223,970.

- Levy for Operating Funds. That for the purposes of meeting all operating Section 5. expenses, including bond indebtedness, of the District during the 2020 budget year, there is hereby levied a tax of 5.768 mills upon each dollar of the total valuation of assessment of all taxable property within the District for the year 2019.
- Property Tax and Fiscal Year Spending Limits. That, being fully informed, the Board of Directors finds that the foregoing budget and mill levies do not result in a violation of any applicable property tax or fiscal year spending limitation.
- The Director of Parks, Recreation and Golf is hereby Section 7. Certification. authorized and directed to immediately certify to the County Commissioners of Grand County, the mill levies for the District hereinabove determined and set.
- Appropriations. That the amounts set forth as expenditures and balances Section 8. remaining, as specifically allocated in the budget attached hereto, are hereby appropriated from the revenue of each fund, to each fund, for the purposes stated and no other.

The foregoing Resolution was seconded by Director Range Murdoch.

ADOPTED AND APPROVED this 10th day of December, 2019.

ice-President, David McKnight

ATTEST:

Vreasurer, Rainie Murdoch

STATE OF COLORADO)
COUNTY OF GRAND)) ss.
FRASER VALLEY METROPOLITAN)
RECREATION DISTRICT)

I, Rainie Murdoch, Treasurer to the Board of Directors of the Fraser Valley Metropolitan Recreation District, Grand County, Colorado, do hereby certify that the foregoing pages constitute a true and correct copy of the record of proceedings of the Board of Directors of said District, adopted at a meeting of the Board held at Grand Park Community Recreation Center, Fraser, Colorado, on December 10, 2019, as recorded in the official record of the proceedings of the District, insofar as said proceedings relate to the budget hearing for fiscal year 2020; that said proceedings were duly had and taken; that the meeting was duly held; and that the persons were present at the meeting as therein shown. Further, I hereby certify that the attached budget is a true and accurate copy of the 2020 budget of the District.

IN WITNESS WHEREOF, I have hereunto subscribed my name and affixed the official seal of the District this 10th day of December, 2019.

[SEAL]

reasurer, Rainie Murdoch

FRASER VALLEY METROPOLITAN RECREATION	ON DISTRIC	Τ - LGID #2	25005		
BUDGET YEAR: 2020	0047	0040	0040	2010	0000
	2017	2018	2019	2019	2020
DISTRICT BUDGET SUMMARY	ACTUAL	ACTUAL	AMENDED BUDGET	YEAR-END PROJECTIONS	BUDGET
RESERVE FUNDS BEGINNING BALANCE	1,514,664	1,503,260	1,703,454	1,703,454	1,763,160
	1,011,001	1,000,000	-,,,,	1,1 52,151	1,1 00,100
OPERATING REVENUES GOLF COURSE	1,942,783	2,066,499	1,968,000	2,070,982	2,023,125
PARKS & RECREATION	1,202,702	1,321,049	1,259,750	1,447,022	1,357,350
FOUNDRY REVENUES FUNDRAISING REVENUES	20,050	23,432	1,235,951 20,000	1,259,965 30,864	1,372,750 21,500
TOTAL OPERATING REVENUES	3,165,535	3,410,980	4,483,701	4,808,833	4,774,725
NON-OPERATING REVENUES					
INTEREST INCOME	10,099	12,082	10,750	28,512	17,500
INTEREST INCOME - PROPERTY TAXES MISCELLANEOUS INCOME	(14,678)	1,326 150	1,000	1,122	1,000
PROPERTY TAXES	654,009	873,396	732,028	731,752	924,928
SPECIFIC OWNERSHIP TAXES	136,871	152,602	137,000	168,542	152,500
TOTAL NON-OPERATING REVENUES	786,301	1,039,555	880,778	929,928	1,095,928
CONSERVATION TRUST REVENUES					
CONSERVATION TRUST CONSERVATION TRUST - INTEREST	30,911 180	88,640 332	28,750 200	33,173 396	29,750 250
TOTAL CONSERVATION TRUST REVENUE	31,091	88,971	28,950	33,569	30,000
DEBT SERVICE REVENUES					
PROPERTY TAXES	1,228,914	1,282,411	1,270,117	1,269,660	1,239,365
SPECIFIC OWNERSHIP TAXES BOND REFINANCING	0	0	0	0	0
INTEREST INCOME - PROPERTY TAXES	5,240	1,946	1,600	1,947	1,800
TOTAL DEBT SERVICE REVENUES	1,234,155	1,284,357	1,271,717	1,271,607	1,241,165
TOTAL REVENUES	5,217,082	5,823,863	6,665,146	7,043,937	7,141,818
	-, ,	-,,	.,,	,, -	, , , , ,
OPERATING EXPENSES GOLF COURSE	1,717,998	1,793,138	1,836,476	1,840,960	1,911,767
PARKS & RECREATION	1,580,048	1,721,899	1,808,919	1,898,927	2,028,651
ADMINISTRATION	283,651	299,860	311,512	315,464	349,036
FOUNDRY EXPEMSES FUND RAISING EXPENSES	1,658	0 1,542	1,131,416 1,500	1,131,428 1,238	1,256,011 1,500
OPERATING GRANTS	10,250	8,500	7,500	9,000	9,500
TOTAL OPERATING EXPENSES	3,593,606	3,824,940	5,097,323	5,197,017	5,556,465
NON-OPERATING EXPENSES					
TREASURER'S FEES	32,897	43,736	36,651	36,651	46,247
DEBT SERVICE EXPENSES					
BOND INTEREST AND PRINCIPAL BOND REFINANCING	1,165,673	1,216,094	1,207,944	1,207,694	1,178,368
TREASURER FEES	61,714	64,218	63,586	63,583	62,058
TOTAL DEBT SERVICE EXPENSES	1,227,387	1,280,312	1,271,530	1,271,277	1,240,426
CONSERVATION TRUST EXPENSES					
CONSERVATION TRUST FUNDS RELEASED - CAPITAL	32,500	90,000	0	0	25,000
TOTAL EXPENSE	4,886,389	5,238,988	6,405,504	6,504,945	6,868,138
CENERAL RECERVE FUND INCREASE (RECREASE)	205 224	E04 0E0	220 505	505.002	007.044
GENERAL RESERVE FUND INCREASE (DECREASE) CONSERVATION TRUST FUND INCREASE (DECREASE)	325,334 (1,409)	581,859 (1,029)	230,505 28,950	505,093 33,569	267,941 5,000
DEBT SERVICE FUND INCREASE (DECREASE)	6,768	4,045	187	330	739
NET REVENUE OVER (UNDER) EXPENSES	330,693	584,875	259,642	538,992	273,680
TOTAL FUNDS AVAILABLE (net revenue and reserve)	1,845,357	2,088,135	1,963,096	2,242,446	2,036,840
CAPITAL EXPENDITURES					
CAPITAL EXPENDED - POLE CREEK CAPITAL EXPENDED - PARKS & REC	291,944 50,153	239,420 171,826	295,341 259,325	296,885 182,401	247,011 215,275
TOTAL CAPITAL EXPENDITURES	342,097	411,246	554,666	479,286	462,286
RESERVES					
CONSERVATION TRUST CAPITAL RESERVE (RESTRICTED)	35,420	34,391	63,341	67,960	72,960
TABOR RESERVES STATE MANDATE (RESTRICTED)	65,169	75,000	75,000	75,000	75,000
DEBT SERVICE RESERVE FUND (RESTRICTED) GENERAL RESERVE FUND (UNASSIGNED)	125,556 339,772	129,600 360,429	129,787 369,186	129,930 376,146	130,669 392,849
GENERAL RESERVE FUND - FOUNDRY	0	0	104,535	128,537	245,276
GENERAL RESERVE FUND - POLE CREEK CAPITAL (ASSIGNED)	440,296	472,805	305,792	400,205	258,456
GENERAL RESERVE FUND - PARKS & REC CAPITAL (ASSIGNED) TOTAL RESERVES	497,047 1,503,260	631,229 1,703,454	360,789 1,408,430	585,381 1,763,160	399,344 1,574,55 4
NET INCREASE (DECREASE) IN FUND BALANCE	(11,404)	200,194	(295,024)	59,706	(188,606
BEGINNING FUND BALANCE	1,514,664	1,503,260	1,703,454	1,703,454	1,763,160
ENDING RESERVE FUNDS	1,503,260	1,703,454	1,408,430	1,763,160	1,574,554

Capital Project Description - Parks & Recreation	CAPITAL RESERVE EXPENDITURES								
Pick-type VD Lymp Bed Lease Company Comp	Capital Project Description - Parks &	Location	Dept				Budget	Projections	_
Picks-up W Dump Bed Lases	Mini Bus Vehicle Lease		General Rec	7,190	7,190	7,190	7,200	7,190	7,200
Parks Equipment S-Year Lease	Pick-up w/ Dump Bed Lease	FVSC		<u> </u>			,		12,575
Toro Workmen MDX			General Rec		-	-		-	7,700
Lemond Bikes	Parks Equipment 5-Year Lease	FVSC	Parks						8,000
Lemond Bikes	Toro Workmen MDX	FVSC	Parks		-	-	•	-	
Floor Scrubber GPCRC Maintenance - 9.281	Toro Sand Pro Infield Groomer	FVSC	Parks			-	-	-	
FINSC Implation Control System	Lemond Bikes	GPCRC	Fitness	-	4,801				
Lee Making Equipment	Floor Scrubber	GPCRC	Maintenance	-	9,281				
Equipment Trailer (Split w Golf Course) FVSC Parks	FVSC Irrigation Control System	FVSC	Parks	-	2,541				
Curling Stones	Ice Making Equipment	FVSC	Parks	-	3,174				
Maintenance Software GPCRC Maintenance	Equipment Trailer (Split w/ Golf Course)		Parks	-	3,150				
Irrigation Pump	Curling Stones		Ice Rink	-	2,600				
Filiness Sound System GPCRC Filiness FVSC Parks -	Maintenance Software		Maintenance	-	3,508				
LoBox Refrigeration				-					
Source Funding - Grants & Doantions (Refunds) FVSC Parks -	,			-	5,147				
Functional Training Package	•			-	-		20,000	· · · · · · · · · · · · · · · · · · ·	
Gymnastics Ninja Package	, ,			-	-			(8,662)	
Treadmills				-	-				
Pool LED Lighting Retroff GPCRC Recreation Center Interior/Exterior Paint/Stain GPCRC Maintenance				-	-				
Recreation Center Interior/Exterior Paint/Stain GPCRC Maintenance - - 2,029		_							
Recreation Center Siding Repairs	ŭ ŭ					,			
Website Upgrade GPCRC Admin - 6,500 Maintenance Lift GPCRC Maintenance - 9,200 Secruity Camera Upgrade GPCRC Guest Services - - 9,200 (2) Swimsult Spinners GPCRC Clocker Rooms - - 3,758 Including Control of						,			
Maintenance Lift	ů .			+					
Secruity Camera Upgrade						,			
(2) Swinsuit Spinners GPCRC Locker Rooms - 3,758									
Ice Resurfacing Machine				_					
Pump Station				+			40 000	40 000	
Foam Pit Cubes	<u> </u>				_			-	85 000
Slide Tower Repaint / Re-surface				_	_			23,225	30,000
Pool Furniture				_	_	-		· · · · · · · · · · · · · · · · · · ·	
Exterior Door Replacement		GPCRC	Natatorium	-	-	-	9,500	9,500	
Climbing Wall Fencing	Eliptical Crosstrainer C5761	GPCRC	Fitness	-	-	-	6,100	7,800	
Cable Crossover/lat pull down/seated row combo GPCRC Fitness - - - 13,500 13,537 Replace Veriable Frquency Drive - Pool GPCRC Natatorium - - - 6,121 Scoreboards - FVSC FVSC Parks - - - 6,121 Source Funding - Grants & Doantions FVSC Ice Rink - - - 5,545 Source Funding - Grants & Doantions FVSC Ice Rink - - - 5,545 Source Funding - Grants & Doantions FVSC Ice Rink - - - 5,545 Source Funding - Grants & Doantions FVSC Ice Rink - - - 5,545 Source Funding - Grants & Doantions FVSC Ice Rink - - - - 5,545 Source Funding - Grants & Doantions FVSC Ice Rink - - - - - 2,300 Smart Board - Meeting Room GPCRC GPCRC Gymnastics - -	Exterior Door Replacement	FVSC		-	-	-	8,450	8,281	
Replace Veriable Frquency Drive - Pool GPCRC Natatorium 6,121	Climbing Wall Fencing	GPCRC	Fitness	-	-	-	7,000	5,166	
Scoreboards - FVSC	Cable Crossover/lat pull down/seated row combo	GPCRC	Fitness	-	-	-	13,500	13,537	
Source Funding - Grants & Doantions FVSC Ice Rink	Replace Veriable Frquency Drive - Pool	GPCRC	Natatorium		-	-	-	6,121	
Curling Stones FVSC Ice Rink - - - 5,545 Source Funding - Grants & Doantions FVSC Ice Rink - - - 5,856 Roof Venting System FVSC Ice Rink - - - 5,856 Field Striper FVSC Parks - - - 2,300 Smart Board - Meeting Room GPCRC Guest Services - - - - 2,300 Gymnastics Mats GPCRC Gymnastics -	Scoreboards - FVSC	FVSC	Parks		-	-	-	19,274	
Source Funding - Grants & Doantions FVSC Ice Rink FVSC Ice Rink FVSC Ice Rink FVSC Parks FVSC Parks FVSC Guest Services FVSC Ice Rink FV	Ü								
Roof Venting System	•	FVSC	Ice Rink		-	-	-		
Field Striper FVSC Parks - - - 2,300 Smart Board - Meeting Room GPCRC Guest Services - - - - - 3,000 Gymnastics Mats GPCRC Gymnastics - - - - - - - 6,600 Tennis Court Renovation FVSC Town -								(, ,	
Smart Board - Meeting Room GPCRC Guest Services - - - - 3,000 Gymnastics Mats GPCRC Gymnastics - - - - - - 6,600 Tennis Court Renovation FVSC Town - - - - - - - - 15,000 Standing Mower FVSC Parks - - - - - - 6,700 Ice Rink Concrete FVSC Ice Rink - - - - - - - 31,000 Cybex 751 Treadmill GPCRC Fitness -	,					-		1	
Gymnastics Mats GPCRC Gymnastics		_		S	-	-		-	
Tennis Court Renovation FVSC Town - - - - - 15,000 Standing Mower FVSC Parks - - - - - 6,700 Ice Rink Concrete FVSC Ice Rink - - - - - - 31,000 Cybex 751 Treadmill GPCRC Fitness - - - - - - - - - - - 13,000 Naulilus Glute Drive GPCRC Fitness -								-,	
Standing Mower FVSC Parks - - - - - 6,700 Ice Rink Concrete FVSC Ice Rink - - - - - 31,000 Cybex 751 Treadmill GPCRC Fitness - - - - - - - 13,000 Naulilus Glute Drive GPCRC Fitness - - - - - - - - - 13,000 Dry Sauna Wood Replacemenet GPCRC Natatorium -	•			+	+			-	6,600
Ice Rink Concrete FVSC Ice Rink - - - - - 31,000 Cybex 751 Treadmill GPCRC Fitness -								-	
Cybex 751 Treadmill GPCRC Fitness - - - - - - 13,000 Naulilus Glute Drive GPCRC Fitness - <td>0</td> <td></td> <td></td> <td>+</td> <td>-</td> <td>-</td> <td>-</td> <td>+</td> <td></td>	0			+	-	-	-	+	
Naulilus Glute Drive GPCRC Fitness 4,000 Dry Sauna Wood Replacemenet GPCRC Natatorium 5,000 Dry Sauna Heater Replacement GPCRC Natatorium 5,000 Family Changing Room ADA Conversion GPCRC Natatorium 16,000 Source Funding - Grants & Doantions GPCRC Natatorium (7,500						-	-	-	
Dry Sauna Wood Replacemenet GPCRC Natatorium 5,000 Dry Sauna Heater Replacement GPCRC Natatorium 5,000 Family Changing Room ADA Conversion GPCRC Natatorium 16,000 Source Funding - Grants & Doantions GPCRC Natatorium (7,500			 	+	-	-	-	-	
Dry Sauna Heater Replacement GPCRC Natatorium 5,000 Family Changing Room ADA Conversion GPCRC Natatorium 16,000 Source Funding - Grants & Doantions GPCRC Natatorium (7,500				+					
Family Changing Room ADA Conversion GPCRC Natatorium 16,000 Source Funding - Grants & Doantions GPCRC Natatorium (7,500	·			+					
Source Funding - Grants & Doantions GPCRC Natatorium (7,500	•	_		+				+	
Tatal Capital Funanditures David & Decreation Co. Co. Co.	, , ,								(7,500)
	Total Control Community			20.005	F0.155	4=4 00-	050.05-	400 404	215,275

CAPITAL RESERVE EXPENDITURES								
Capital Project Description - Golf Course	Location	Dept	Actual 2016	Actual 2017	Actual 2018	Amended Budget 2019	Year-End Projections 2019	Budget 2020
2015 - 5 Year Equipment Lease	PCGC	Turf Maint	29,882	29,882	29,882	29,886	29,882	3,646
2016 - 5 Year Equipment Lease	PCGC	Turf Maint	35,756	35,757	35,755	35,757	35,757	35,757
2017 - 5 Year Equipment Lease	PCGC	Turf Maint		21,175	21,177	21,176	21,176	21,176
2018 - 5 Year Equipment Lease	PCGC	Turf Maint	-	-	16,458	16,458	16,458	16,458
2019 - 5 Year Equipment Lease						16,038	16,038	16,038
2019 - Ally Lease - Chevy 2500	PCGC	Turf Maint				8,100	7,409	8,069
2020 - 5 Year Equipment Lease	PCGC	Turf Maint		-	-	-	- 1	23,867
Tri Plex Mower							1	
Sprayer							1	
Large Utility Vehicle								
Cart Path Phase I, II, III & IV	PCGC	Turf Maint	64,680	116,559	-	137,770	137,780	100,000
Utility Vehicle	PCGC	Turf Maint	-	12,279	-	1	-	-
Equipment Trailer	PCGC	Turf Maint	-	3,150	-	1	-	-
Restaurant Carpet	PCGC	Bistro 28	-	6,688	-	1	-	-
Beverage Freezer	PCGC	Bistro 28	-	2,457	-	-	-	-
Range Picker	PCGC	Clubhouse	-	3,710	-	1	-	-
Clubhouse Stain	PCGC	Clubhouse	-	1,500	-	•	-	-
Electrical Upgrade (lights)	PCGC	Turf Maint	-	9,682	-	•	-	-
Injector Pump	PCGC	Clubhouse	-	-	3,800			
Ridge Station Upgrade	PCGC	Turf Maint	-	-	76,990			
Lake Screen Repair	PCGC	Turf Maint			4,750			
Pro Shop carpet	PCGC	Clubhouse			3,657			
Sandwhich Prep Table	PCGC	Bistro 28			3,631			
Wastewater Pump	PCGC	Clubhouse	-	-	2,715	2,500	-	
Dumpster Enclosures	PCGC	Clubhouse	-	-	-	7,500	-	
2 Utility Vehicles	PCGC	Turf Maint				14,058	14,058	
3-Door Beer Fridge	PCGC	Bistro 28				3,048	3,047	
Kitchen Door Replacement	PCGC	Bistro 28				3,050	2,993	
Pumpstation Pump	PCGC	Turf Maint				-	12,287	
Gaylord Reservoir Repair	PCGC	Turf Maint					1	12,000
Convection Oven	PCGC	Bistro 28					1	10,000
Total Capital Expenditures - Pole Creek Golf Club			222,813	291,944	239,420	295,341	296,885	247,011

DEBT SERVICE - NORMALIZED					
				Year-End	
	Actual	Actual	Amended Budget	Projections	Budget
	2017	2018	2019	2019	2020
ION-OPERATING REVENUES					
Interest Income - County	5,240	1,946	1,600	1,947	1,800
Property Taxes Debt Service-Delinquent	5,131	4	0	(457)	C
Property Taxes Debt Service	1,223,783	1,282,407	1,270,117	1,270,117	1,239,365
Specific Ownership Taxes	0	0	0	0	C
	1,234,155	1,284,357	1,271,717	1,271,607	1,241,165
ION-OPERATING EXPENSES					
Interest Expense - Bonds	584,844	560,494	542,094	542,094	522,768
Agent Fees	829	600	850	600	600
Debt Service Bond Principal	580,000	655,000	665,000	665,000	655,000
Treasurer's Fees	61,714	64,218	63,586	63,583	62,058
	1,227,387	1,280,312	1,271,530	1,271,277	1,240,426
Revenue Over (Under) Expenses	6,768	4,045	187	330	739
Revenue Over (Onder) Expenses					
Revenue Over (Onder) Expenses					
Beginning Debt Service Fund Balance	118,787	125,555	129,600	129,600	129,930

CONSE	RVATION TRUST FUNDS - NORMALIZED					
		Actual 2017	Actual 2018	Amended Budget 2019	Year-End Projections 2019	Budget 2020
			2010	2010		
NON-O	PERATING REVENUES					
3020	Conservation Trust Income	27,411	28,640	28,750	33,173	29,750
3110-1	Interest Income - Conservation Trust Fund	180	332	200	396	250
3210-1	Grant Income	3,500	60,000	0	0	0
TOTAL	NON-OPERATING REVENUE	31,091	88,971	28,950	33,569	30,000
NON-O	PERATING EXPENSES					
9070	Capital Expenditures	32,500	90,000	0	0	25,000
TOTAL	NON-OPERATING EXPENSES	32,500	90,000	0	0	25,000
	Revenue Over (Under) Expenses	(1,409)	(1,029)	28,950	33,569	5,000
	Beginning Conservation Trust Fund Balance	36,828	35,419	34,390	34,390	67,959
	Ending Conservation Trust Fund Balance	35,419	34,390	63,340	67,959	72,959
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GENERAL FUND SUMMARY - NORI	WALIZED			V	
	Actual 2017	Actual 2018	Amended Budget 2019	Year-End Projections 2019	Budget 2020
Golf Course	Actual 2017	Actual 2010	2010	1 Tojoutions 2015	Daaget 2020
Operating Revenue					
Pro Shop	1,324,851	1,418,943	1,340,750	1,429,950	1,388,90
Turf Maintenance	21,990	20,315	20,750	23,775	20,75
Food & Beverage	595,942	627,241	606,500	617,257	613,47
Total Revenue	1,942,783	2,066,499	1,968,000	2,070,982	2,023,12
Operating Expenses					
Pro Shop	487,397	510,838	520.486	517,499	528,88
Turf Maintenance	692,334	711,668	741,299	721,153	776,82
Food & Beverage	538,267	570,632	574,691	602,308	606,05
Total Operating Expenses	1,717,998	1,793,138	1,836,476	1,840,960	1,911,76
Net Operating Income	224,785	273,361	131,524	230,022	111,3
Net Operating income	224,765	273,301	Amended Budget	Year-End	111,35
The Foundry	Actual 2017	Un-Audited 2018	2019	Projections 2019	Budget 2020
Operating Revenue					
The Foundry	0	0	1,235,951	1,259,965	1,372,75
Total Revenue	0	0	1,235,951	1,259,965	1,372,75
Operating Expenses		<u></u>			
The Foundry	0	0	1,131,416	1,131,428	1,256,01
Total Operating Expenses	0	0	1,131,416	1,131,428	1,256,01
				, ,	
Net Operating Income	0	0	104,535	128,537	116,73
			Amended Budget	Year-End	
Parks & Recreation	Actual 2017	Un-Audited 2018	2019	Projections 2019	Budget 2020
Operating Revenue					
General Recreation	144,251	156,392	147,550	174,821	158,5
Parks & Facilities	100,396	137,621	150,000	162,322	166,00
Rec Center	955,305	1,022,273	962,200	1,108,379	1,031,30
Fund Raiser / Misc. Income	20,050	23,432	20,000	30,864	21,50
Grant Income	2,750	4,763	0	1,500	1,50
Total Revenue	1,222,752	1,344,481	1,279,750	1,477,886	1,378,85
Operating Expenses					
General Recreation	249,584	286,022	292,456	302,896	317,64
Parks & Facilities	292,189	319,819	353,130	388,426	397,30
Rec Center	1,038,275	1,116,059	1,163,333	1,207,605	1,313,70
Fund Raiser Expense	1,658	1,542	1,500	1,238	1,50
Grant Expenditures	2,750	1,000	0	1,500	1,50
Total Operating Expenses	1,584,457	1,724,441	1,810,419	1,901,665	2,031,65
Net Operating Income	(361,705)	(379,960)	(530,669)	(423,779)	(652,80
			Amended Budget	Year-End	
Non-Operating	Actual 2017	Un-Audited 2018	2019	Projections 2019	Budget 2020
Revenue					
			004 000	853,483	999,49
Administration Revenue	716,117	964,389	804,333		
Administration Revenue Rec Center Property Tax Income (O&M)	716,117 70,184	964,389 75,166	76,445	76,445	96,43
					96,43 1,095,9 2
Rec Center Property Tax Income (O&M) Total revenue	70,184	75,166	76,445	76,445	•
Rec Center Property Tax Income (O&M) Total revenue Administration Expenses	70,184 786,301	75,166 1,039,555	76,445 880,778	76,445 929,928	1,095,93
Rec Center Property Tax Income (O&M) Total revenue Administration Expenses Administration Expense	70,184 786,301 283,651	75,166 1,039,555 299,860	76,445 880,778 311,512	76,445 929,928 315,464	1,095,92
Rec Center Property Tax Income (O&M) Total revenue Administration Expenses	70,184 786,301 283,651 7,500	75,166 1,039,555 299,860 7,500	76,445 880,778 311,512 7,500	76,445 929,928	1,095,92 349,03 8,00
Rec Center Property Tax Income (O&M) Total revenue Administration Expenses Administration Expense Grants & Donations Treasurer's Fees	70,184 786,301 283,651 7,500 32,897	75,166 1,039,555 299,860 7,500 43,736	76,445 880,778 311,512 7,500 36,651	76,445 929,928 315,464 7,500 36,651	1,095,92 349,03 8,00 46,24
Rec Center Property Tax Income (O&M) Total revenue Administration Expenses Administration Expense Grants & Donations	70,184 786,301 283,651 7,500	75,166 1,039,555 299,860 7,500	76,445 880,778 311,512 7,500	76,445 929,928 315,464 7,500	1,095,92 349,03 8,00 46,24
Rec Center Property Tax Income (O&M) Total revenue Administration Expenses Administration Expense Grants & Donations Treasurer's Fees	70,184 786,301 283,651 7,500 32,897	75,166 1,039,555 299,860 7,500 43,736	76,445 880,778 311,512 7,500 36,651	76,445 929,928 315,464 7,500 36,651	
Rec Center Property Tax Income (O&M) Total revenue Administration Expenses Administration Expense Grants & Donations Treasurer's Fees Total Administration Expense	70,184 786,301 283,651 7,500 32,897 324,047	75,166 1,039,555 299,860 7,500 43,736 351,097	76,445 880,778 311,512 7,500 36,651 355,663	76,445 929,928 315,464 7,500 36,651 359,615	1,095,92 349,03 8,00 46,24 403,28
Rec Center Property Tax Income (O&M) Total revenue Administration Expenses Administration Expense Grants & Donations Treasurer's Fees Total Administration Expense Net Non-Operating Income	70,184 786,301 283,651 7,500 32,897 324,047	75,166 1,039,555 299,860 7,500 43,736 351,097	76,445 880,778 311,512 7,500 36,651 355,663 525,115	76,445 929,928 315,464 7,500 36,651 359,615 570,313	1,095,92 349,03 8,00 46,24 403,28
Rec Center Property Tax Income (O&M) Total revenue Administration Expenses Administration Expense Grants & Donations Treasurer's Fees Total Administration Expense Net Non-Operating Income District Net Operating Income	70,184 786,301 283,651 7,500 32,897 324,047 462,254 Actual 2017	75,166 1,039,555 299,860 7,500 43,736 351,097 688,459 Un-Audited 2018	76,445 880,778 311,512 7,500 36,651 355,663 525,115 Amended Budget 2019	76,445 929,928 315,464 7,500 36,651 359,615 570,313 Year-End Projections 2019	1,095,92 349,03 8,00 46,24 403,28 692,64 Budget 2020
Rec Center Property Tax Income (O&M) Total revenue Administration Expenses Administration Expense Grants & Donations Treasurer's Fees Total Administration Expense Net Non-Operating Income District Net Operating Income	70,184 786,301 283,651 7,500 32,897 324,047 462,254 Actual 2017 3,951,837	75,166 1,039,555 299,860 7,500 43,736 351,097 688,459 Un-Audited 2018 4,450,535	76,445 880,778 311,512 7,500 36,651 355,663 525,115 Amended Budget 2019 5,364,479	76,445 929,928 315,464 7,500 36,651 359,615 570,313 Year-End Projections 2019 5,738,761	1,095,92 349,03 8,00 46,24 403,28 692,64 Budget 2020 5,870,68
Rec Center Property Tax Income (O&M) Total revenue Administration Expenses Administration Expense Grants & Donations Treasurer's Fees Total Administration Expense Net Non-Operating Income District Net Operating Income Total Revenue Total Operating Expenses	70,184 786,301 283,651 7,500 32,897 324,047 462,254 Actual 2017 3,951,837 3,626,502	75,166 1,039,555 299,860 7,500 43,736 351,097 688,459 Un-Audited 2018 4,450,535 3,868,676	76,445 880,778 311,512 7,500 36,651 355,663 525,115 Amended Budget 2019 5,364,479 5,133,974	76,445 929,928 315,464 7,500 36,651 359,615 570,313 Year-End Projections 2019 5,738,761 5,233,668	1,095,92 349,03 8,00 46,24 403,28 692,64 Budget 2020 5,870,68 5,602,77
Rec Center Property Tax Income (O&M) Total revenue Administration Expenses Administration Expense Grants & Donations Treasurer's Fees Total Administration Expense Net Non-Operating Income District Net Operating Income Total Revenue Total Operating Expenses	70,184 786,301 283,651 7,500 32,897 324,047 462,254 Actual 2017 3,951,837	75,166 1,039,555 299,860 7,500 43,736 351,097 688,459 Un-Audited 2018 4,450,535	76,445 880,778 311,512 7,500 36,651 355,663 525,115 Amended Budget 2019 5,364,479	76,445 929,928 315,464 7,500 36,651 359,615 570,313 Year-End Projections 2019 5,738,761	1,095,92 349,03 8,00 46,22 403,23 692,64 Budget 2020 5,870,63 5,602,7
Rec Center Property Tax Income (O&M) Total revenue Administration Expenses Administration Expense Grants & Donations Treasurer's Fees Total Administration Expense Net Non-Operating Income District Net Operating Income Total Revenue Total Operating Expenses District Net Operating Income	70,184 786,301 283,651 7,500 32,897 324,047 462,254 Actual 2017 3,951,837 3,626,502	75,166 1,039,555 299,860 7,500 43,736 351,097 688,459 Un-Audited 2018 4,450,535 3,868,676	76,445 880,778 311,512 7,500 36,651 355,663 525,115 Amended Budget 2019 5,364,479 5,133,974	76,445 929,928 315,464 7,500 36,651 359,615 570,313 Year-End Projections 2019 5,738,761 5,233,668	1,095,92 349,03 8,00 46,24 403,28
Rec Center Property Tax Income (O&M) Total revenue Administration Expenses Administration Expense Grants & Donations Treasurer's Fees Total Administration Expense Net Non-Operating Income Total Revenue Total Operating Expenses District Net Operating Income Net Income/Loss- Golf Course	70,184 786,301 283,651 7,500 32,897 324,047 462,254 Actual 2017 3,951,837 3,626,502 325,334	75,166 1,039,555 299,860 7,500 43,736 351,097 688,459 Un-Audited 2018 4,450,535 3,868,676 581,859	76,445 880,778 311,512 7,500 36,651 355,663 525,115 Amended Budget 2019 5,364,479 5,133,974 230,505	76,445 929,928 315,464 7,500 36,651 359,615 570,313 Year-End Projections 2019 5,738,761 5,233,668 505,093	1,095,92 349,03 8,00 46,22 403,23 692,64 Budget 2020 5,870,63 5,602,7
Rec Center Property Tax Income (O&M) Total revenue Administration Expenses Administration Expense Grants & Donations Treasurer's Fees Total Administration Expense Net Non-Operating Income District Net Operating Income	70,184 786,301 283,651 7,500 32,897 324,047 462,254 Actual 2017 3,951,837 3,626,502 325,334 224,785	75,166 1,039,555 299,860 7,500 43,736 351,097 688,459 Un-Audited 2018 4,450,535 3,868,676 581,859	76,445 880,778 311,512 7,500 36,651 355,663 525,115 Amended Budget 2019 5,364,479 5,133,974 230,505	76,445 929,928 315,464 7,500 36,651 359,615 570,313 Year-End Projections 2019 5,738,761 5,233,668 505,093 230,022	1,095, 349, 8, 46, 403, 692, Budget 202 5,870, 5,602, 267,

FOUNDRY CIN	IEMA & BOWL - NORMALIZED			Amended	Year-End	
		Actual	Actual	Budget	Projections	Budget
		2017	2018	2019	2019	2020
	Revenue					
3011 · Bowling		0	0	330,240	303,017	341,750
3038 · Vending 3041 · Concess		0	0	4,642 111,976	11,329 115,476	12,000 125,000
3043 · Movie Sa		0	0	423,593	413,943	440,000
3060 · Food		0	0	155,855	167,942	183,500
3123 · Special I	Events	0	0	0	2,080	1,000
3124 · Sponsor		0	0	37,400	39,511	44,500
3130 · Beverag 3172 · Facility F				172,245	191,542	209,000
3172 · Facility F				0	14,030 1,095	15,000 1,000
3203 · Tournain	Total Revenue	0	0	1,235,951	1,259,965	1,372,750
	10141110101140			1,200,001	1,200,000	1,012,100
	Cost of Goods Sold					
4010 · Cost of F		0	0	80,086	86,683	94,312
4030 · Cost of E		0	0	44,799	58,051	63,321
6426 · Cost of M		0	0	197,278 37,578	200,633 29,173	213,262 31,579
0421 · COSLOI (Concessions	0	0	37,578 359,741	374,540	402,474
			<u> </u>	555,171	5. 4,040	·10±,+11+
	Payroll Expenses					
5010 · Salaries		0	0	53,077	53,077	58,000
5020 · Wages		0	0	265,500	253,535	292,500
5024 · Pension 5030 · Health Ir		0	0	11,948 4,000	11,498 0	13,144 11,500
5040 · Medicare		0	0	4,619	5,130	5,582
5050 · Unemplo		0	0	956	983	1,052
	S Compensation	0	0	4,125	2,907	3,714
	Total Payroll Expense	0	0	344,225	327,130	385,492
C000 A-b	in a 9 Dunas etian	0	0	45.000	40.407	40.000
6040 · Automok	ing & Promotion	0	0	15,000 100	13,167 107	13,000 100
6090 · Cash (O			0	0	1,208	0
6110 · Cleaning	g Supplies	0	0	4,625	7,790	8,500
	er Expense / Support	0	0	1,500	5,580	2,000
6150 · Consultin	•	0	0	2,750	2,500	3,000
6180 · Credit C	ard Fees censes & Certifications	0	0	24,715 5,000	25,748 3,928	27,000 4,000
6240 · Equipme		0	0	1,518	1,518	1,680
	ent Repairs & Parts	0	0	2,000	3,969	3,500
6270 · Facility L		0	0	266,017	266,017	300,000
6354 · Laundry		0	0	4,000	3,748	4,200
6355 · League	& Tournament Supplies	0	0	50	53	100
6360 · Legal Fe		0	0	1,000 8,900	1,027 8,900	1,000 10,000
	ance Agreements	0	0	2,750	3,989	4,500
6405 · Maintena		0	0	20,000	12,580	13,000
6410 · Maint. S		0	0	5,000	3,536	4,000
6420 · Meals		0	0	800	410	500
6480 · Operatin	ng Supplies oods / Supplies	0	0	3,000 4,350	3,461 8,900	3,250 9,500
6585 · Satellite		0	0	4,350 4,900	3,106	3,000
6590 · Schools		0	0	4,275	4,321	1,000
6600 · Security	Systems	0	0	360	450	540
6631 · Special I		0	0	0	357	500
6632 · Smallwa		0	0	2,200	1,368	2,000
6634 · Spoilage 6650 · Telephor		0	0	1,200 3,210	3,012	1,100 3,575
6690 · Trash Re		0	0	3,825	4,798	6,000
6710 · Uniforms		0	0	2,000	1,668	1,000
6715 · Utilities		0	0	32,405	32,542	36,500
	Total General Expense	0	0	427,450	429,758	468,045
	Total Operating Expense	0	0	1,131,416	1,131,428	1,256,011
			0			
	Revenue Over (Under) Expenses	0	U	104,535	128,537	116,739

		Actual	Actual	Amended Budget	Year-End Projections	Budget
	Revenue	2017	2018	2019	2019	2020
	Interest Income	10,099	12,082	10,750	28,512	17,500
_	Interest Income - County	(14,678)	1,326	1,000	1,122	1,000
	Miscellaneous Income	0	150	0	0	0
	Property Tax Income	602,077	798,228	655,583	655,583	828,495
	Property Tax Income - Delinquent	(18,252)	2	0	(276)	0
3200	Specific Ownership Taxes	136,871	152,602	137,000	168,542	152,500
	Total Revenue	716,117	964,389	804,333	853,483	999,495
otal Re	evenue	716,117	964,389	804,333	853,483	999,495
	Expense					
5010	Salaries	144,500	150,439	159,250	160,001	168,000
5020	Wages	7,275	9,002	12,250	13,698	20,000
	Pension Contributions	5,656	5,949	6,431	6,469	7,050
5030	Health Insurance	34,556	36,298	38,650	37,433	39,879
5040	Medicare Tax	2,201	2,312	2,487	2,487	2,726
5050	Unemployment Tax	455	478	515	515	564
	Worker's Compensation	1,474	1,450	1,574	1,589	1,992
	Total Payroll Expense	196,117	205,929	221,157	222,192	240,211
6000	Accounting Fees	13,492	13,500	13,500	13,850	13,850
	Automobile Mileage	794	663	900	900	900
	Board Staff Development	2,694	2,250	3,000	3,000	3,000
	Computer Expense/Support	15,747	17,689	15,500	15,500	20,600
	Consulting Fees	11,302	12,058	15,000	13,908	15,000
	Dues, Licesnse & Certifications	3,515	3,409	3,500	3,718	3,500
	Election Expense	0	1,101	0	0,710	7,500
	Legal Fees	8,750	11,028	5,000	9,979	5,000
	Liability Insurance	7,882	8,195	8,605	8,983	9,300
	Maintenance & Repair	671	1.122	4,000	1,539	4,000
	Meals	831	500	900	900	900
	Office Equipment (Copier Lease)	13,144	13,387	12,000	11,681	12,000
	Operating Supplies	3,249	3,409	3,000	3,963	3,000
	Payroll Expense	923	1,040	1,200	1,200	6,000
	Schools/Seminars	3,282	3,319	3,000	2,792	3,000
	Telephone	1,258	1,262	1,250	1,359	1,275
	Total General Expense	87,534	93,932	90,355	93,272	108,825
	Total Operating Expense	283,651	299,860	311,512	315,464	349,036
	Net Operating Income	432,466	664,529	492,821	538,019	650,459
	Net Operating income	432,400	004,329	432,021	330,019	050,455
	Other Expenses					
	Grants & Donations	7,500	7,500	7,500	7,500	8,000
9050	Treasurer's Fees	29,381	39,978	32,829	32,829	41,425
	Total Other Expense	36,881	47,478	40,329	40,329	49,425

	Books	Actual	Actual	Amended Budget	Year-End Projections	Budget
	Revenue	2017	2018	2019	2019	2020
3080	Users Fees-Adults	10,456	13,332	10,250	17,401	13,750
	Users Fees-Youth	128,170	138,421	132,000	151,768	139,500
	Special Events/Sponsorships	5,626	4,640	5,300	5,652	5,300
0.20	Total Revenue	144,251	156,392	147,550	174,821	158,550
	Expense	•		,	,	· · ·
5010	Salaries	87,154	92,500	98,000	98,251	103,250
5020	Wages	57,466	74,136	76,000	80,246	82,500
5024	Pension Contributions	5,426	6,233	6,525	6,669	6,966
5025	Contract Labor	20,945	23,888	21,000	28,253	26,000
5030	Health Insurance	20,952	25,860	28,767	24,932	31,452
5040	Medicare Tax	2,097	2,409	2,523	2,523	2,693
5050	Unemployment Tax	432	468	522	522	557
5060	Worker's Compensation	1,495	1,568	1,586	1,665	1,779
	Total Payroll Expense	195,965	227,061	234,923	243,061	255,197
	Adult Program Supplies	1,086	2,311	1,500	2,626	2,500
	Advertising	1,847	2,553	2,500	2,629	2,500
	Automobile Mileage	284	633	600	600	600
	Cleaning Supplies	243	351	350	618	600
6140	Computer Expense/Support	380	570	500	370	1,100
	Credit Card Fees	2,962	3,114	3,000	3,218	3,200
6210	Dues, Licesnse & Certifications	1,176	2,083	2,000	2,939	2,500
6273	Field trips-Youth	12,916	13,504	13,500	13,500	14,000
6274	Field Trips-Adults	1,152	1,213	1,500	666	1,500
6370	Liability Insurance	3,809	3,841	4,033	4,006	4,200
6420	Meals	502	589	550	940	1,000
6480	Operating Supplies	778	1,453	1,000	1,000	1,000
6590	Schools & Seminars	2,911	2,659	3,000	3,481	3,500
6631	Special Events	8,417	5,803	6,500	6,500	6,500
6635	Summer Program Supplies	2,009	1,850	2,000	2,398	2,500
6650	Telephone	1,101	1,140	1,600	1,044	1,600
6680	Transportation	4,153	6,707	6,000	5,405	6,000
	Uniforms	460	532	500	672	750
	Utilities	1,527	1,368	1,600	1,752	1,600
	Vehicle Maintenance	1,255	2,087	800	971	800
6730	Youth Program Supplies	4,652	4,599	4,500	4,500	4,500
	Total General Expense	53,619	58,960	57,533	59,835	62,450
	Total Operating Expense	249,584	286,022	292,456	302,896	317,647
	Net Operating Income	(105,333)	(129,630)	(144,906)	(128,075)	(159,097
	Other Income	(100,000)	(120,000)	(177,500)	(120,010)	(100,001
2122	Pole Creek Classic	20,000	20.000	20,000	20,000	20.000
	Grants	20,000 2,750	20,000 4,763	20,000	20,000 1,500	20,000 1,500
	Fundraising Income	2,750	4,763	0	996	1,500
	FVRF Scholarship	50	0	0	996	(
JZ 1Z	Total Other Income	22,800	24,763	20,000	22,496	21,500
	Total Other meome	22,000	27,700	20,000	22,730	21,500
	Other Expense					
6329	Grant Expenditure	2,750	1,000	0	1,500	1,500
	FVRF Scholarship	50	0	0	0	(
	Total Other Expense	2,800	1,000	0	1,500	1,500
	Revenue Over (Under) Expenses	(85,333)	(105,867)	(124,906)	(107,079)	(139,097

		Actual	Actual	Amended Budget	Year-End Projections	Budget
	Revenue	2017	2018	2019	2019	2020
3031	Memberships	1,630	1,973	1,500	1,830	2,000
	Daily Admissions	7,346	16,181	20,000	20,555	21,000
	Concessions	7,844	7,960	9,000	8,500	9,000
3080	Users Fees-Adults	25,557	43,086	55,000	63,601	63,500
3085	Users Fees-Youth	25,914	17,330	22,500	19,529	21,000
	Sponsorships	4,873	2,800	4,000	6,950	7,000
	Miscellaneous Income	50	0	0	0	(
	Skate Rentals	7,155	38,875	10,000	10,588	11,500
3172	Facility Rental Fees	20,027	9,417	28,000	30,769	31,000
	Total Revenue	100,396	137,621	150,000	162,322	166,000
	Cost of Goods Sold					
6425	Merchandise	4,617	4,360	4,500	4,987	4,500
	Total Cost of Goods Sold	4,617	4,360	4,500	4,987	4,500
	Expense					
5010	Salaries	115,744	124,500	132,000	134,311	139,400
	Wages	30,833	46,803	52.000	67,967	69,000
	Pension Contributions	5,497	6,424	6,900	7,585	7,815
	Contract Labor	1,653	1,157	1,600	1,882	1,600
5030	Health Insurance	31,708	32,235	34,347	32,140	39,031
5040	Medicare Tax	2,123	2,484	2,668	2,933	3,022
	Unemployment Tax	439	504	552	552	625
5060	Worker's Compensation	1,504	1,430	1,693	1,907	2,208
	Total Payroll Expense	189,501	215,536	231,760	249,277	262,701
3040	Automobile Mileage	85	0	100	0	100
6110	Cleaning Supplies	1,026	779	1,800	1,661	1,800
	Landscaping	3,536	280	1,500	645	1,500
	Computer Expense/Support	1,039	960	1,000	960	1,000
	Credit Card Fees	933	1,425	1,200	1,871	2,000
	Dues, Licesnse & Certifications	215	313	300	294	300
	Equipment Rental Equipment Repairs	972 7,909	245 4,940	800 6,000	364 3,609	800 6,000
	Fuel & Oil-Other	5,262	5,019	8,000	9.706	8,000
	Irrigation	2,971	3,414	2,500	3,550	2,500
	League & Tourn. Supplies	4,707	9,135	8,000	13,338	12,000
	Legal Fees	8,456	5,091	3,000	2,638	1,000
6370	Liability Insurance	6,280	6,657	7,200	9,221	9,600
6400	Maintenance Agreements	2,201	1,799	2,000	2,000	2,000
	Maintenance & Repair	2,472	3,289	3,500	6,791	3,500
	Maint. Supplies/Tools	3,815	6,429	6,500	5,622	6,500
	Meals	293	105	300	389	300
	Operating Supplies	1,056	2,768	700	1,681	700
	Schools & Seminars	419	433	500 420	264 458	500
	Security Systems Seed, Chemicals & Fertilizer	8,872	7,902	9,000	8,083	450 8,500
	Signage	1,865	1,622	1,500	2,479	1,000
	Telephone	3,147	3,085	3,100	3,592	3,200
	Toilet Rental & Supplies	3,743	3,660	3,400	2,725	3,400
	Trash Removal	2,897	1,869	2,500	2,079	2,500
5710	Uniforms	773	812	700	700	700
	Utilities	17,965	21,437	34,000	41,759	42,000
	Vehicle Maintenance	837	1,287	1,200	751	1,100
	Volunteer Support	62	43	150	0	150
3740	Water System Maintenance	4,267	5,125	6,000	6,932	7,000
	Total General Expense	98,071	99,923	116,870	134,162	130,100
	Total Operating Expense	292,189	319,819	353,130	388,426	397,301
	Revenue Over (Under) Expenses	(191,792)	(182,198)	(203,130)	(226,104)	(231,301

	EATION CENTER - NORMALIZED	Actual	Actual	Amended Budget	Year-End Projections	Budget
		2017	2018	2019	2019	2020
	Revenue					
	Memberships	324,894	347,354	327,500	407,735	360,000
	Punch Cards	135,569	148,062	138,500	141,293	141,500
3033	Daily Admissions	255,550	271,599	254,500	297,732	275,000
	Total Admissions	716,013	767,015	720,500	846,760	776,50
3034	Gymnastics Programs	89,653	103,911	92,500	111,585	101,75
3035	Aquatic Programs	28,542	28,012	28,500	18,074	25,00
	Fitness Programs	50,410	53,727	52,750	57,918	57,00
	Child Care	6,127	4,661	6,000	4,698	5,10
	Vending	3,416	3,069	3,000	3,160	3,20
	Climbing Wall Retail Sales	4,528 26,639	4,290 23,933	4,200 25,500	6,089 27,437	5,00 26,00
	Special Events / Tournaments	7,711	6998.8	6,500	6,063	6,92
	Sponsorships	1,650	1,500	1,500	4,300	2,30
	Facility Rental Fees	21,201	26,608	22,250	23,295	23,52
	Donations	(585)	(1,450)	(1,000)	(1,000)	(1,00
0200	Total Revenue	955,305	1,022,273	962,200	1,108,379	1,031,30
	Cost of Goods Sold					
6/25	Merchandise	13,943	12,812	12,250	13,563	13,00
0423	Total Cost of Goods Sold	13,943	12,812	12,250	13,563	13,00
	Total Cost of Coods Cold	10,040	12,012	12,230	13,303	10,00
	Expense					
	Salaries	224,654	263,914	253,750	262,702	313,10
	Wages	314,505	330,133	381,200	391,179	416,66
	Pension Contributions	20,251	22,329	23,811	24,697	27,36
	Contract Labor Health Insurance	1,578	50	75,940	70.057	440.40
	Medicare Tax	49,818 7,816	68,431 8,601	9,207	70,657 9,522	113,42 10,58
	Unemployment Tax	1,620	1,810	1,905	1,888	2,18
	Worker's Compensation	5,898	5,400	5,830	5,789	7,65
0000	Total Payroll Expense	626,139	700,668	751,643	766,434	890,96
	Advertising	22,571	22,579	25,000	25,000	25,00
	Aquatics Supplies Automobile Mileage	4,495 708	3,537 1,482	3,500 1,450	3,500 828	3,50 1,45
	Cash Over (Short)	(248)	(896)	1,450	(317)	1,40
	Cleaning Supplies	12,163	7,486	7,500	7,905	7,50
	Center Landscaping	3,092	1,204	1,000	1,101	1,00
	Computer Expense/Support	5,308	5,553	6,000	5,377	6,00
	Credit Card Fees	16,255	18,402	18,000	19,332	19,50
6210	Dues, Licesnse & Certifications	3,116	3,167	3,200	3,940	3,85
6240	Equipment Rental	1,162	28	2,000	2,549	1,00
	Equipment Repairs & Parts	0	1,887	2,200	2,577	2,40
	Fitness Supplies	2,804	2,111	2,200	2,510	2,40
	Fuel & Oil	299	309	600	1,614	1,50
	Gymnastics Expense	7,891	7,175	6,000	7,789	6,00
	Liability Insurance	13,015	13,657	14,340	16,484	17,06
	Maintenance Agreements Maintenance & Repairs	19,261 21,933	20,069 37,060	18,500 25,000	26,058 36,518	24,00 25,00
	Maintenance Supplies	25,328	22,122	23,500	22,365	23,25
	Meals	1,818	1,914	1,850	3,039	23,20
	Office Equipment / Furniture	5,339	5,506	5,000	4,578	4,50
	Operating Supplies	7,754	6,010	6,850	7,543	7,35
	Paper/Plastic Goods	0	5,279	5,000	5,000	5,00
6485	Pool Chemicals & Supplies	32,641	31,231	26,500	28,718	26,50
		2,427	2,544	2,550	3,309	3,37
6518	Satellite TV / Music		1,785	4,300	3,829	4,47
6518 6585	Satellite TV / Music Schools & Seminars	2,856	1,703			
6518 6585 6590 6600	Schools & Seminars Security Systems	839	850	850	863	
6518 6585 6590 6600 6631	Schools & Seminars Security Systems Special Events	839 1,710	850 2,045	2,500	2,142	2,50
6518 6585 6590 6600 6631 6650	Schools & Seminars Security Systems Special Events Telephone / Internet	839 1,710 11,532	850 2,045 12,209	2,500 12,000	2,142 12,582	87 2,50 12,50
6518 6585 6590 6600 6631 6650 6690	Schools & Seminars Security Systems Special Events	839 1,710	850 2,045	2,500	2,142	2,50

RECRE	ATION CENTER - NORMALIZED					
				Amended	Year-End	
		Actual	Actual	Budget	Projections	Budget
		2017	2018	2019	2019	2020
6720	Vehicle Maintenance	29	682	750	984	1,000
6735	Volunteer Support	163	150	200	212	200
	Total General Expense	398,194	402,578	399,440	427,608	409,735
	Total Operating Expense	1,038,275	1,116,059	1,163,333	1,207,605	1,313,703
	Net Operating Income	(82,971)	(93,786)	(201,133)	(99,226)	(282,403
	Other Income					
3210	Grants	0	0	0	0	(
3183	Property Tax (O&M)	70,184	75,166	76,445	76,445	96,433
3125	Fundraising Income	1,633	1,542	1,500	1,238	1,500
3170	Miscellaneous Income	0	3,432	0	8,630	(
	Total Other Income	71,818	80,140	77,945	86,313	97,933
	Other Expense					
6283	Fundraising Expenses	1,608	1,542	1,500	1,238	1,500
6329	Grant Expenses	0	0	0	0	(
9050	Treasurer's Fees	3,516	3,758	3,822	3,822	4,822
	Total Other Expense	5,124	5,300	5,322	5,060	6,322
	Revenue Over (Under) Expenses	(16,277)	(18,946)	(128,510)	(17,973)	(190,792

		Actual	Actual	Amended Budget	Year-End Projections	Budget
	Revenue	2017	2018	2019	2019	2020
	Club Rental Income	21,145	24,985	21,500	21,530	22,500
	Driving Range Income	72,968	81,707	74,500	81,459	78,000
	Golf Cart Rentals	221,505	261,769	231,750	262,739	248,500
	Greens Fees Income	551,735	613,170	570,500	666,717	634,000
	Season Pass Income	136,428	136,367	135,500	127,305	133,250
	Resident ID Cards Income	56,854	56,691	56,500	57,896	57,150
	Merchandise Sales	152,235	148,099	149,500	143,432	147,500
	Miscellaneous Income	54	648	0	360	0
3205	Tournament Premiums	111,926	95,506	101,000	68,512	68,000
	Total Revenue	1,324,850	1,418,942	1,340,750	1,429,950	1,388,900
	Cost of Goods Sold					
6425	Merchandise	83,169	80,573	85,215	85,226	80,000
_	Club Rental Supplies	13,637	18,016	16,000	11,585	15,000
0000	Total Cost of Goods Sold	96,806	98,589	101,215	96,811	95,000
5010	Expense Salaries	87,433	91,958	95,500	92,785	98,500
	Wages	71,194	84,769	80,000	87,181	89,500
	Pension Contributions	6,137	6,834	6,581	6,949	7,050
	Contract Labor	1,126	0,004	0,001	0,545	0
	Health Insurance	8,786	7,128	7,538	6,942	7,812
	Medicare Tax	2,373	2,642	2,545	2,687	2,726
	Unemployment Tax	491	547	527	527	564
	Worker's Compensation	1,594	1,974	1,618	3,002	2,709
				194,309	200,073	•
	Total Payroll Expense	179,134	195,851	134,303	200,073	208,861
					,	·
	Advertising	11,158	10,510	10,500	11,215	10,500
6040	Advertising Automobile Mileage	11,158 363	10,510 215	10,500 250	11,215 253	10,500 250
6040 6090	Advertising Automobile Mileage Cash (Over/Short)	11,158 363 (128)	10,510 215 (98)	10,500 250 0	11,215 253 (128)	10,500 250 0
6040 6090 6140	Advertising Automobile Mileage Cash (Over/Short) Computer Expense/Support	11,158 363 (128) 5,212	10,510 215 (98) 5,253	10,500 250 0 8,000	11,215 253 (128) 7,603	10,500 250 0 5,800
6040 6090 6140 6180	Advertising Automobile Mileage Cash (Over/Short) Computer Expense/Support Credit Card Fees	11,158 363 (128) 5,212 27,848	10,510 215 (98) 5,253 29,116	10,500 250 0 8,000 27,500	11,215 253 (128) 7,603 30,045	10,500 250 0 5,800 30,000
6040 6090 6140 6180 6200	Advertising Automobile Mileage Cash (Over/Short) Computer Expense/Support Credit Card Fees Driving Range Supplies	11,158 363 (128) 5,212 27,848 5,196	10,510 215 (98) 5,253 29,116 4,816	10,500 250 0 8,000 27,500 5,000	11,215 253 (128) 7,603 30,045 3,931	10,500 250 0 5,800 30,000 5,000
6040 6090 6140 6180 6200 6210	Advertising Automobile Mileage Cash (Over/Short) Computer Expense/Support Credit Card Fees Driving Range Supplies Dues, Licesnse & Certifications	11,158 363 (128) 5,212 27,848 5,196 564	10,510 215 (98) 5,253 29,116 4,816 713	10,500 250 0 8,000 27,500 5,000	11,215 253 (128) 7,603 30,045 3,931 523	10,500 250 0 5,800 30,000 5,000 500
6040 6090 6140 6180 6200 6210	Advertising Automobile Mileage Cash (Over/Short) Computer Expense/Support Credit Card Fees Driving Range Supplies Dues, Licesnse & Certifications Equipment Repairs	11,158 363 (128) 5,212 27,848 5,196 564 201	10,510 215 (98) 5,253 29,116 4,816 713 1,496	10,500 250 0 8,000 27,500 5,000 500 2,000	11,215 253 (128) 7,603 30,045 3,931 523 1,425	10,500 250 0 5,800 30,000 5,000 500 2,000
6040 6090 6140 6180 6200 6210 6250 6316	Advertising Automobile Mileage Cash (Over/Short) Computer Expense/Support Credit Card Fees Driving Range Supplies Dues, Licesnse & Certifications Equipment Repairs Golf Cart Lease	11,158 363 (128) 5,212 27,848 5,196 564 201 87,385	10,510 215 (98) 5,253 29,116 4,816 713 1,496 87,385	10,500 250 0 8,000 27,500 5,000 500 2,000 87,385	11,215 253 (128) 7,603 30,045 3,931 523 1,425 87,385	10,500 250 0 5,800 30,000 5,000 500 2,000 87,385
6040 6090 6140 6180 6200 6210 6250 6316	Advertising Automobile Mileage Cash (Over/Short) Computer Expense/Support Credit Card Fees Driving Range Supplies Dues, Licesnse & Certifications Equipment Repairs Golf Cart Lease Legal Fees	11,158 363 (128) 5,212 27,848 5,196 564 201 87,385	10,510 215 (98) 5,253 29,116 4,816 713 1,496 87,385	10,500 250 0 8,000 27,500 5,000 500 2,000 87,385 500	11,215 253 (128) 7,603 30,045 3,931 523 1,425 87,385	10,500 250 0 5,800 30,000 5,000 500 2,000 87,385 500
6040 6090 6140 6180 6200 6210 6250 6316 6360 6370	Advertising Automobile Mileage Cash (Over/Short) Computer Expense/Support Credit Card Fees Driving Range Supplies Dues, Licesnse & Certifications Equipment Repairs Golf Cart Lease Legal Fees Liability Insurance	11,158 363 (128) 5,212 27,848 5,196 564 201 87,385 0 5,579	10,510 215 (98) 5,253 29,116 4,816 713 1,496 87,385 0 5,940	10,500 250 0 8,000 27,500 5,000 500 2,000 87,385 500 6,237	11,215 253 (128) 7,603 30,045 3,931 523 1,425 87,385 0 6,925	10,500 250 0 5,800 30,000 5,000 500 2,000 87,385 500 7,200
6040 6090 6140 6180 6200 6210 6250 6316 6360 6370 6400	Advertising Automobile Mileage Cash (Over/Short) Computer Expense/Support Credit Card Fees Driving Range Supplies Dues, Licesnse & Certifications Equipment Repairs Golf Cart Lease Legal Fees Liability Insurance Maintenance Agreements	11,158 363 (128) 5,212 27,848 5,196 564 201 87,385 0 5,579 1,218	10,510 215 (98) 5,253 29,116 4,816 713 1,496 87,385 0 5,940	10,500 250 0 8,000 27,500 5,000 500 2,000 87,385 500 6,237 2,250	11,215 253 (128) 7,603 30,045 3,931 523 1,425 87,385 0 6,925 2,104	10,500 250 0 5,800 30,000 5,000 5,000 2,000 87,385 500 7,200 2,250
6040 6090 6140 6180 6200 6210 6250 6316 6360 6400 6405	Advertising Automobile Mileage Cash (Over/Short) Computer Expense/Support Credit Card Fees Driving Range Supplies Dues, Licesnse & Certifications Equipment Repairs Golf Cart Lease Legal Fees Liability Insurance Maintenance Agreements Maintenance & Repair	11,158 363 (128) 5,212 27,848 5,196 564 201 87,385 0 5,579 1,218 13,007	10,510 215 (98) 5,253 29,116 4,816 713 1,496 87,385 0 5,940 1,218 8,929	10,500 250 0 8,000 27,500 5,000 500 2,000 87,385 500 6,237 2,250 10,500	11,215 253 (128) 7,603 30,045 3,931 523 1,425 87,385 0 6,925 2,104 8,676	10,500 250 0 5,800 30,000 5,000 500 2,000 87,385 500 7,200 2,250 10,500
6040 6090 6140 6180 6200 6210 6250 6316 6360 6400 6405 6420	Advertising Automobile Mileage Cash (Over/Short) Computer Expense/Support Credit Card Fees Driving Range Supplies Dues, Licesnse & Certifications Equipment Repairs Golf Cart Lease Legal Fees Liability Insurance Maintenance Agreements Maintenance & Repair Meals	11,158 363 (128) 5,212 27,848 5,196 564 201 87,385 0 5,579 1,218 13,007 1,500	10,510 215 (98) 5,253 29,116 4,816 713 1,496 87,385 0 5,940 1,218 8,929 1,500	10,500 250 0 8,000 27,500 5,000 500 2,000 87,385 500 6,237 2,250 10,500 1,500	11,215 253 (128) 7,603 30,045 3,931 523 1,425 87,385 0 6,925 2,104 8,676 1,210	10,500 250 0 5,800 30,000 5,000 2,000 87,385 500 7,200 2,250 10,500 1,500
6040 6090 6140 6180 6200 6210 6250 6316 6360 6400 6405 6420 6450	Advertising Automobile Mileage Cash (Over/Short) Computer Expense/Support Credit Card Fees Driving Range Supplies Dues, Licesnse & Certifications Equipment Repairs Golf Cart Lease Legal Fees Liability Insurance Maintenance Agreements Maintenance & Repair Meals Office Equipment	11,158 363 (128) 5,212 27,848 5,196 564 201 87,385 0 5,579 1,218 13,007 1,500 0	10,510 215 (98) 5,253 29,116 4,816 713 1,496 87,385 0 5,940 1,218 8,929 1,500	10,500 250 0 8,000 27,500 5,000 500 2,000 87,385 500 6,237 2,250 10,500 1,500 2,300	11,215 253 (128) 7,603 30,045 3,931 523 1,425 87,385 0 6,925 2,104 8,676 1,210 2,477	10,500 250 0 5,800 30,000 5,000 2,000 87,385 500 7,200 2,250 10,500 1,500 2,300
6040 6090 6140 6180 6200 6210 6250 6316 6360 6400 6405 6420 6450 6480	Advertising Automobile Mileage Cash (Over/Short) Computer Expense/Support Credit Card Fees Driving Range Supplies Dues, Licesnse & Certifications Equipment Repairs Golf Cart Lease Legal Fees Liability Insurance Maintenance Agreements Maintenance & Repair Meals Office Equipment Operating Supplies	11,158 363 (128) 5,212 27,848 5,196 564 201 87,385 0 5,579 1,218 13,007 1,500 0 4,556	10,510 215 (98) 5,253 29,116 4,816 713 1,496 87,385 0 5,940 1,218 8,929 1,500 0 4,220	10,500 250 0 8,000 27,500 5,000 500 2,000 87,385 500 6,237 2,250 10,500 1,500 2,300 4,000	11,215 253 (128) 7,603 30,045 3,931 523 1,425 87,385 0 6,925 2,104 8,676 1,210 2,477 3,821	10,500 250 0 5,800 30,000 5,000 2,000 87,385 500 7,200 2,250 10,500 1,500 2,300 4,000
6040 6090 6140 6180 6200 6210 6250 6316 6360 6400 6405 6420 6450 6480 6590	Advertising Automobile Mileage Cash (Over/Short) Computer Expense/Support Credit Card Fees Driving Range Supplies Dues, Licesnse & Certifications Equipment Repairs Golf Cart Lease Legal Fees Liability Insurance Maintenance Agreements Maintenance & Repair Meals Office Equipment Operating Supplies Schools & Seminars	11,158 363 (128) 5,212 27,848 5,196 564 201 87,385 0 5,579 1,218 13,007 1,500 0 4,556	10,510 215 (98) 5,253 29,116 4,816 713 1,496 87,385 0 5,940 1,218 8,929 1,500 0 4,220	10,500 250 0 8,000 27,500 5,000 2,000 87,385 500 6,237 2,250 10,500 1,500 2,300 4,000 500	11,215 253 (128) 7,603 30,045 3,931 523 1,425 87,385 0 6,925 2,104 8,676 1,210 2,477 3,821	10,500 250 0 5,800 30,000 5,000 2,000 87,385 500 7,200 2,250 10,500 1,500 2,300 4,000 500
6040 6090 6140 6200 6210 6250 6316 6360 6400 6405 6420 6450 6480 6590 6600	Advertising Automobile Mileage Cash (Over/Short) Computer Expense/Support Credit Card Fees Driving Range Supplies Dues, Licesnse & Certifications Equipment Repairs Golf Cart Lease Legal Fees Liability Insurance Maintenance Agreements Maintenance & Repair Meals Office Equipment Operating Supplies Schools & Seminars Security System	11,158 363 (128) 5,212 27,848 5,196 564 201 87,385 0 5,579 1,218 13,007 1,500 0 4,556 0 839	10,510 215 (98) 5,253 29,116 4,816 713 1,496 87,385 0 5,940 1,218 8,929 1,500 0 4,220 0 839	10,500 250 0 8,000 27,500 5,000 2,000 87,385 500 6,237 2,250 10,500 1,500 2,300 4,000 500 840	11,215 253 (128) 7,603 30,045 3,931 523 1,425 87,385 0 6,925 2,104 8,676 1,210 2,477 3,821 0 840	10,500 250 0 5,800 30,000 5,000 2,000 87,385 500 7,200 2,250 10,500 1,500 2,300 4,000 500 840
6040 6090 6140 6200 6210 6250 6316 6360 6400 6405 6420 6450 6480 6590 6600	Advertising Automobile Mileage Cash (Over/Short) Computer Expense/Support Credit Card Fees Driving Range Supplies Dues, Licesnse & Certifications Equipment Repairs Golf Cart Lease Legal Fees Liability Insurance Maintenance Agreements Maintenance & Repair Meals Office Equipment Operating Supplies Schools & Seminars Security System Telephone	11,158 363 (128) 5,212 27,848 5,196 564 201 87,385 0 5,579 1,218 13,007 1,500 0 4,556 0 839 9,590	10,510 215 (98) 5,253 29,116 4,816 713 1,496 87,385 0 5,940 1,218 8,929 1,500 0 4,220 0 839 9,610	10,500 250 0 8,000 27,500 5,000 2,000 87,385 500 6,237 2,250 10,500 1,500 2,300 4,000 500 840 9,500	11,215 253 (128) 7,603 30,045 3,931 523 1,425 87,385 0 6,925 2,104 8,676 1,210 2,477 3,821 0 840 9,372	10,500 250 0 5,800 30,000 5,000 2,000 87,385 500 7,200 2,250 10,500 1,500 2,300 4,000 500 840 9,500
6040 6090 6140 6200 6210 6250 6316 6360 6400 6405 6420 6450 6480 6590 6650 6690	Advertising Automobile Mileage Cash (Over/Short) Computer Expense/Support Credit Card Fees Driving Range Supplies Dues, Licesnse & Certifications Equipment Repairs Golf Cart Lease Legal Fees Liability Insurance Maintenance Agreements Maintenance & Repair Meals Office Equipment Operating Supplies Schools & Seminars Security System Telephone Trash Removal	11,158 363 (128) 5,212 27,848 5,196 564 201 87,385 0 5,579 1,218 13,007 1,500 0 4,556 0 839 9,590 1,438	10,510 215 (98) 5,253 29,116 4,816 713 1,496 87,385 0 5,940 1,218 8,929 1,500 0 4,220 0 839 9,610	10,500 250 0 8,000 27,500 5,000 5,000 2,000 87,385 500 6,237 2,250 10,500 1,500 2,300 4,000 500 840 9,500 1,200	11,215 253 (128) 7,603 30,045 3,931 523 1,425 87,385 0 6,925 2,104 8,676 1,210 2,477 3,821 0 840 9,372 859	10,500 250 0 5,800 30,000 5,000 2,000 87,385 500 7,200 2,250 10,500 1,500 2,300 4,000 500 840 9,500 1,000
6040 6090 6140 6200 6210 6250 6316 6360 6400 6405 6420 6450 6480 6590 6650 6690 6710	Advertising Automobile Mileage Cash (Over/Short) Computer Expense/Support Credit Card Fees Driving Range Supplies Dues, Licesnse & Certifications Equipment Repairs Golf Cart Lease Legal Fees Liability Insurance Maintenance Agreements Maintenance & Repair Meals Office Equipment Operating Supplies Schools & Seminars Security System Telephone Trash Removal Uniforms	11,158 363 (128) 5,212 27,848 5,196 564 201 87,385 0 5,579 1,218 13,007 1,500 0 4,556 0 839 9,590 1,438 1,990	10,510 215 (98) 5,253 29,116 4,816 713 1,496 87,385 0 5,940 1,218 8,929 1,500 0 4,220 0 839 9,610 896 2,452	10,500 250 0 8,000 27,500 5,000 5,000 2,000 87,385 500 6,237 2,250 10,500 1,500 2,300 4,000 500 840 9,500 1,200 2,500	11,215 253 (128) 7,603 30,045 3,931 523 1,425 87,385 0 6,925 2,104 8,676 1,210 2,477 3,821 0 840 9,372 859 2,546	10,500 250 0 5,800 30,000 5,000 2,000 87,385 500 7,200 2,250 10,500 1,500 4,000 500 840 9,500 1,000 2,500
6040 6090 6140 6200 6210 6250 6316 6360 6400 6405 6420 6450 6590 6650 6690 6710	Advertising Automobile Mileage Cash (Over/Short) Computer Expense/Support Credit Card Fees Driving Range Supplies Dues, Licesnse & Certifications Equipment Repairs Golf Cart Lease Legal Fees Liability Insurance Maintenance Agreements Maintenance & Repair Meals Office Equipment Operating Supplies Schools & Seminars Security System Telephone Trash Removal Uniforms Utilities	11,158 363 (128) 5,212 27,848 5,196 564 201 87,385 0 5,579 1,218 13,007 1,500 0 4,556 0 839 9,590 1,438 1,990 26,207	10,510 215 (98) 5,253 29,116 4,816 713 1,496 87,385 0 5,940 1,218 8,929 1,500 0 4,220 0 839 9,610 896 2,452 26,434	10,500 250 0 8,000 27,500 5,000 2,000 87,385 500 6,237 2,250 10,500 2,300 4,000 500 840 9,500 1,200 2,500 30,000	11,215 253 (128) 7,603 30,045 3,931 523 1,425 87,385 0 6,925 2,104 8,676 1,210 2,477 3,821 0 840 9,372 859 2,546 24,839	10,500 250 0 5,800 30,000 5,000 2,000 87,385 500 7,200 2,250 10,500 4,000 500 840 9,500 1,000 2,500 27,000
6040 6090 6140 6200 6210 6250 6316 6360 6400 6405 6420 6450 6590 6650 6690 6710	Advertising Automobile Mileage Cash (Over/Short) Computer Expense/Support Credit Card Fees Driving Range Supplies Dues, Licesnse & Certifications Equipment Repairs Golf Cart Lease Legal Fees Liability Insurance Maintenance Agreements Maintenance & Repair Meals Office Equipment Operating Supplies Schools & Seminars Security System Telephone Trash Removal Uniforms Utilities Water System Maintenance	11,158 363 (128) 5,212 27,848 5,196 564 201 87,385 0 5,579 1,218 13,007 1,500 0 4,556 0 839 9,590 1,438 1,990 26,207 7,735	10,510 215 (98) 5,253 29,116 4,816 713 1,496 87,385 0 5,940 1,218 8,929 1,500 0 4,220 0 839 9,610 896 2,452 26,434 14,954	10,500 250 0 8,000 27,500 5,000 5,000 2,000 87,385 500 6,237 2,250 10,500 1,500 2,300 4,000 500 840 9,500 1,200 2,500	11,215 253 (128) 7,603 30,045 3,931 523 1,425 87,385 0 6,925 2,104 8,676 1,210 2,477 3,821 0 840 9,372 859 2,546	10,500 250 0 5,800 30,000 5,000 2,000 87,385 500 7,200 2,250 10,500 4,000 500 840 9,500 1,000 2,500 27,000 14,000
6040 6090 6140 6200 6210 6250 6316 6360 6400 6405 6420 6450 6590 6650 6690 6710	Advertising Automobile Mileage Cash (Over/Short) Computer Expense/Support Credit Card Fees Driving Range Supplies Dues, Licesnse & Certifications Equipment Repairs Golf Cart Lease Legal Fees Liability Insurance Maintenance Agreements Maintenance & Repair Meals Office Equipment Operating Supplies Schools & Seminars Security System Telephone Trash Removal Uniforms Utilities Water System Maintenance Total General Expense	11,158 363 (128) 5,212 27,848 5,196 564 201 87,385 0 5,579 1,218 13,007 1,500 0 4,556 0 839 9,590 1,438 1,990 26,207 7,735 211,458	10,510 215 (98) 5,253 29,116 4,816 713 1,496 87,385 0 5,940 1,218 8,929 1,500 0 4,220 0 839 9,610 896 2,452 26,434 14,954 216,397	10,500 250 0 8,000 27,500 5,000 5,000 87,385 500 6,237 2,250 10,500 1,500 2,300 4,000 500 840 9,500 1,200 2,500 30,000 12,000 224,962	11,215 253 (128) 7,603 30,045 3,931 523 1,425 87,385 0 6,925 2,104 8,676 1,210 2,477 3,821 0 840 9,372 859 2,546 24,839 14,694 220,615	10,500 250 0 5,800 30,000 5,000 2,000 87,385 500 7,200 2,250 10,500 4,000 500 840 9,500 1,000 2,500 27,000 14,000 225,025
6040 6090 6140 6200 6210 6250 6316 6360 6400 6405 6420 6450 6650 6690 6710 6715	Advertising Automobile Mileage Cash (Over/Short) Computer Expense/Support Credit Card Fees Driving Range Supplies Dues, Licesnse & Certifications Equipment Repairs Golf Cart Lease Legal Fees Liability Insurance Maintenance Agreements Maintenance & Repair Meals Office Equipment Operating Supplies Schools & Seminars Security System Telephone Trash Removal Uniforms Utilities Water System Maintenance	11,158 363 (128) 5,212 27,848 5,196 564 201 87,385 0 5,579 1,218 13,007 1,500 0 4,556 0 839 9,590 1,438 1,990 26,207 7,735	10,510 215 (98) 5,253 29,116 4,816 713 1,496 87,385 0 5,940 1,218 8,929 1,500 0 4,220 0 839 9,610 896 2,452 26,434 14,954	10,500 250 0 8,000 27,500 5,000 2,000 87,385 500 6,237 2,250 10,500 1,500 2,300 4,000 500 840 9,500 1,200 2,500 30,000 12,000	11,215 253 (128) 7,603 30,045 3,931 523 1,425 87,385 0 6,925 2,104 8,676 1,210 2,477 3,821 0 840 9,372 859 2,546 24,839 14,694	10,500 250 0 5,800 30,000 5,000 2,000 87,385 500 7,200 2,250 10,500 1,500 2,300 4,000 500 840 9,500 1,000 2,500 27,000

OOD	& BEV - NORMALIZED			Amended	Year-End	
		Actual	Actual	Budget	Projections	Budget
		2017	2018	2019	2019	2020
	Revenue					
3060	Food	360,935	383,083	370,500	378,373	373,975
	Beverage	230,607	239,723	231,000	238,384	236,500
	Misc. Income	200	300	0	0	0
3300	Events	4,200	4,135	5,000	500	3,000
	Total Revenue	595,942	627,241	606,500	617,257	613,475
	Cost of Goods Sold					
4010	Cost of Food	131,343	141,437	137,025	137,050	134,810
	Cost of Beverages	59,893	63,638	61,440	68,657	68,250
	Total Cost of Goods Sold	191,236	205,076	198,465	205,707	203,060
	Payroll Expenses					
5010	Salaries	89,000	97,346	106,000	102,293	107,500
	Wages	130,180	138,126	137,000	159,614	161,000
	Pension Contributions	8,219	8,830	9,113	9,822	10,069
	Contract Labor	216	446	0	241	10,000
	Health Insurance	24,578	21,258	23,539	22,695	24,707
	Medicare Tax	4,165	4,478	4,524	4,607	4,893
	Unemployment Tax	862	928	729	963	806
	Worker's Compensation	2,411	2,513	2,223	3,352	3,869
0000	Total Payroll Expense	259,631	273,926	283,128	303,587	312,844
	Total Layron Expense	200,001	210,020	200,120	303,307	312,044
	Advertising	4,705	5,550	4,000	5,558	4,750
	Automotive Mileage	0	90	100	0	0
	Cash (Over) / Short	(1,081)	(868)	0	(863)	0
	Cleaning Supplies	3,681	3,969	3,200	3,007	3,400
	Computer Expense/Support	3,099	4,150	5,000	1,997	2,100
	Credit Card Fees	14,391	14,902	15,000	15,184	15,000
	Dues, Licesnse & Certifications	1,666	1,767	1,500	1,634	1,600
	Equipment Rental	918	927	900	967	1,000
	Equipment Repairs	6,846	3,387	3,000	1,935	3,000
	Equipment Lease	6,600	6,600	6,600	6,600	6,600
	Laundry	5,297	6,714	6,500	8,261	7,000
	Liability Insurance	3,060	3,246	3,408	3,740	3,900
	Maintenance Agreements	1,218	1,218	1,250	1,703	1,250
	Maintenance & Repair	4,267	4,390	4,000	6,946	4,000
	Meals	200	144	500	500	500
	Office Equipment	565	1,321	2,000	663	1,000
	Operating Supplies	1,873	1,062	1,500	2,049	2,000
	Paper Goods/Supplies	9,902	12,294	12,000	11,951	12,000
	Satellite TV	3,478	3,545	3,540	3,159	3,300
	Special Events	514	680	500	0	0
	Smallwares	995	1,366	2,500	1,769	2,000
	Spoilage	2,649	3,020	2,600	3,490	3,000
	Telephone	2,027	1,992	2,050	1,969	2,000
	Trash Removal	1,437	896	1,750	859	1,000
	Uniforms	1,853	2,212	2,500	2,088	2,250
3/15	Utilities	7,239	7,057	7,200	7,848	7,500
	Total General Expense	87,400	91,631	93,098	93,014	90,150
	Total Operating Expense	538,267	570,632	574,691	602,308	606,054
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	Revenue Over (Under) Expenses	57,675	56,608	31,809	14,949	7,421

	Parameter	Actual	Actaul	Amended Budget	Year-End Projections	Budget
2170	Revenue Miscellaneous Income	2017 1,000	2018 0	2019 2,000	2019 2,100	2020
	Tee Sign Revenue	6,000	6,000	6,500	5,900	6,250
	Grounds Maint Income	6,000	6,125	6,250	6,250	6,500
3370	Total Revenue	13,000	12,125	14,750	14,250	12,750
	Total Novellad	10,000	12,120	14,100	14,200	12,700
	Expense					
	Salaries	171,000	175,769	186,750	183,751	192,750
	Wages	196,640	204,459	212,000	199,379	215,000
	Pension Contributions	13,788	14,263	14,953	14,367	15,291
	Health Insurance	26,276	27,532	29,248	28,026	37,275
	Medicare Tax	5,288	5,485	5,782	5,555	5,912
	Unemployment Tax	1,094	1,143	1,196	1,149	1,223
5060	Worker's Compensation	4,023	3,983	3,674	5,094	5,876
	Total Payroll Expense	418,109	432,634	453,603	437,321	473,327
6080	Cart Paths	1,516	2,968	3,000	2,317	3,000
	Landscaping	5,002	3,630	4,000	15,595	18,000
	Computer Expense/Support	4,630	4,491	8,800	6,891	5,950
	Consulting Fees	3,307	1,550	1,500	1,825	1,850
	Dues, Licesnse & Certifications	1,181	1,014	1,200	1,048	1,200
6240	Equipment Rental	5,101	1,300	8,000	6,819	8,000
6250	Equipment Repairs	25,002	22,763	24,000	25,371	25,000
6310	Fuel & Oil	16,746	20,829	22,000	19,211	22,000
6350	Irrigation /Pumphouse Supplies	7,789	9,377	10,000	9,260	12,000
	Legal Fees	25,703	9,803	1,000	1,000	1,000
	Liability Insurance	9,006	9,520	9,996	11,230	12,000
	Maintenance & Repair (Bldg.)	3,811	4,094	4,000	3,028	4,000
	Maint Supplies/Tools	2,578	4,134	4,000	3,870	4,000
	Meals	499	326	500	412	500
	Operating Supplies	10,755	12,427	12,000	9,760	12,000
	Pest Control	5,004	5,426	6,500	5,000	6,500
6580		12,007	11,679	12,000	13,753	14,000
	Schools & Seminars	2,076	2,025	2,500	2,497	3,000
	Seed, Chemicals & Fertilizer	84,798 67	88,658	92,000 200	92,459	92,000
	Signage		276		157	400 3,800
	Telephone Toilet Rental / Supplies	3,280 962	3,578	3,500	3,714 980	1,000
	Trash Removal	2,065	2,364 1,306	1,000 1,500	1,019	800
	Uniforms	3,284	4,373	4,000	4,000	4,000
	Utilities	36,552	40,486	43,000	31,598	38,000
	Vehicle Maintenance	1,503	2,529	1,500	1,518	1,500
	Total General Expense	274,225	270,928	281,696	274,332	295,500
	Total Operating Expense	692,334	703,562	735,299	711,653	768,827
	Net Operating Income	(679,334)	(691,437)	(720,549)	(697,403)	(756,077
		(,,	(,)	(,,-)	(,)	ζ
3070	Other Income Fundraising	8,990	8,190	6,000	9,525	8,000
3070	Total Other Income	8,990	8,190	6,000	9,525	8,000
		3,000	3,100	3,330	0,020	2,200
6202	Other Expense	0	9.106	6.000	0.500	0 000
o∠83	Fundraising Expense	0	8,106	6,000	9,500	8,000
	Total Other Expense	0	8,106	6,000	9,500	8,000
	Revenue Over (Under) Expenses	(670,344)	(691,353)	(720,549)	(697,378)	(756,077